

## Table of Contents

| OFFICE OF THE CAO                   | 3  |
|-------------------------------------|----|
| Economic Development                | 3  |
| Culture & Tourism                   | 4  |
| Corporate Communications            | 6  |
| MUNICIPAL PLANNING & INFRASTRUCTURE | 8  |
| Planning and Development            | 8  |
| COMMUNITY AND PROTECTIVE SERVICES   | 9  |
| Stony Plain Fire Department (SPFD)  | 9  |
| Stony Plain Enforcement Services    | 13 |
| Community Programs                  | 16 |
| Facilities                          | 20 |
| Golf Course                         | 22 |
| CORPORATE SERVICES                  | 23 |
| Financial Services                  | 23 |
| Human Resources                     | 28 |
| Legislative Services                | 30 |



### **Economic Development**





Ambassador of Action Award

The biggest night of the year for local business is the annual Chamber Awards Gala which was held November 1st.

This year there were 5 nominees for the Ambassador of Action Award, and after careful deliberation, Pet Foods Etc. was selected as the 2019 recipient.



Small Business Week

Another successful SBW was hosted in late October. We added Spruce Grove as a partner this year to help expand outreach in the Tri Region.



Business Engagement

During Q4 we ramped up business engagement. In doing so, we presented at a downtown construction meeting with business owners in November. The meeting also allowed for feedback on marketing initiatives such as the coupon book and signage.

In December we launched our online BRE survey. We will be pushing out communications to drive submissions of the survey throughout January and using the feedback to guide future initiatives in EcDev.





Business License Stats

Although 2019 was a tough year on the local economy, Stony Plain was able to remain consistent when it came to active businesses. At the end of the year, we had a total of 897 licenses, down 5 from 2018.



Video Campaigns

Q4 saw EcDev finish multiple video projects, one being the Unbridled Possibilities campaign, and the other was in partnership with CORUS Entertainment. Keep your eyes on Global News to see the commercials!

In Q4, the Town welcomed several new businesses and recognized the following with visits:

- Shadows of Valhalla.
- Nantucket Antiques
  & Collectables,
- Lucid Cannabis.

We look forward to seeing these businesses thrive!

Outside of new businesses, we also held a ground breaking ceremony for the retail development at Veterans Boulevard.

#### Business License Bylaw

In December, a revised business license bylaw was approved. EcDev reached out to stakeholders and several communities for feedback and insight on the cannabis portion. The conversations around the topic were invaluable in helping impact change in our bylaw.



UNBRIDLED POSSIBILITIES



### Culture & Tourism Development







Time Capsule

In 1994, residents of Stony Plain uncovered a time capsule that had been buried back in 1955. In celebration of our town's pioneers, the time capsule was rededicated and placed back in the cenotaph.

On October 15th, 2019 it was unearthed and opened to find a cache of community history. A new capsule was filled and placed within the cenotaph to be opened in 2044.



### Tri-Regional Cultural Summit

In partnership with the City of Spruce Grove and Parkland County a Tri-Regional Cultural Summit was held at the Elk's Hall on October 22-23rd.

Over 40 attendees heard presentations on topics ranging from "Partnerships" Between Public and Private Entities" to "The Public Space of Tomorrow".

Participants also discussed the formation of a Tri-Regional Cultural Roundtable.



### Destination Rural Alberta Conference

The 2019 Destination Rural Alberta Conference was hosted in Stony Plain in November. This conference is geared towards agricultural and rural businesses looking to enter or grow in the tourism sector.

The Culture and Tourism Development Officer was invited to present the Town's tourism partnership programs at the event.

Increased tourism marketing under Explore Stony Plain brand

Cultural Master Plan renewal

Exhibit of time capsule contents at Pioneer Museum

Two new public art projects

6th annual Summer Sessions

Final mural installation in Meridian Foundation series

Passport to Prizes



Award of Creative Excellence

The 2019 Award of Creative Excellence (ACE) was awarded to Dog Rump Creek Music. Tannis and Jazz Matthews have played an important role in invigorating the music scene in town and they work hard to bring the community together.

This year there were six nominations and the three finalists were: Dog Rump Creek Music, Parkland Poets' Society, and the Stony Plain and Parkland Pioneer Museum - Model Train Display Volunteer Group. All nominees have played crucial roles in bringing life to our community.



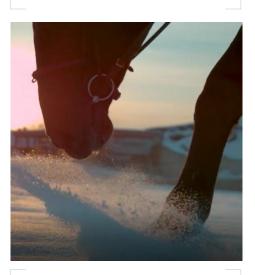
Shop the Season

Continuing on the program started in 2016, a holiday shopping campaign was run in the Where Edmonton magazine gift giving edition (Nov/Dec). The ad was styled, photographed, and designed in-house using products from local businesses including Modern Farmhouse, Crown and Fox Boutique, Spring Lake Naturals, Parkland Ventures Thrift Store, Stony Plain and Parkland Pioneer Museum and Camp 'n Class RV Park.





2019 Christmas Ornament



Winter Tourism Campaign "Come Winter With Us"



Explore Stony Plain Instagram Campaign













### Communications

### Website **Analytics**

Our website is officially a year old. In that time, the site has improved tremendously. The top three pages for the final quarter of both years shows a marked increase in traffic on our homepage, careers and calendar. URL redirects seem to have been effective and have removed the 404 errors from our top pages.

#### Top 10 Webpages

| - 1 |   |
|-----|---|
| 1.  | Town of Stony Plain   |
| 2.  | Careers with the Town - Town of Stony Plain                 |
| 3.  | Calendar - Town of Stony Plain                              |
| 4.  | Parks, Trails and Recreation - Town of Stony Plain          |
| 5.  | Christmas Light Up - Town of Stony Plain                    |
| 6.  | news search - Town of Stony Plain                           |
| 7.  | News Releases - Town of Stony Plain                         |
| 8.  | Contact Us - Town of Stony Plain                            |
| 9.  | Garbage Organics and Recycling - Town of Stony Plain        |
| 10. | Family and Community Support Services - Town of Stony Plain |

|    | Page Title                                  | Pageviews | % Pageviews |
|----|---|-----------|-------------|
| 1. | Town of Stony Plain                         |           |             |
|    | Oct 1, 2019 - Dec 31, 2019                  | 13,629    | 16.55%      |
|    | Oct 1, 2018 - Dec 31, 2018                  | 14,018    | 11.88%      |
|    | % Change                                    | -2.78%    | 39.25%      |
| 2. | Careers with the Town - Town of Stony Plain |           |             |
|    | Oct 1, 2019 - Dec 31, 2019                  | 8,547     | 10.38%      |
|    | Oct 1, 2018 - Dec 31, 2018                  | 3,984     | 3.38%       |
|    | % Change                                    | 114.53%   | 207.27%     |
| 3. | Calendar - Town of Stony Plain              |           |             |
|    | Oct 1, 2019 - Dec 31, 2019                  | 4,207     | 5.11%       |
|    | Oct 1, 2018 - Dec 31, 2018                  | 2,682     | 2.27%       |
|    | % Change                                    | 56.86%    | 124.67%     |

### Highlights

- Top Social Media Campaigns
- Website Turns One!

STONY PLAIN





Plan

Notifications:

Regular Council Meeting Highlights - Dec... **View All Notifications** 



**Christmas Tree Drop-Off** 

Thursday, December 26, 2019

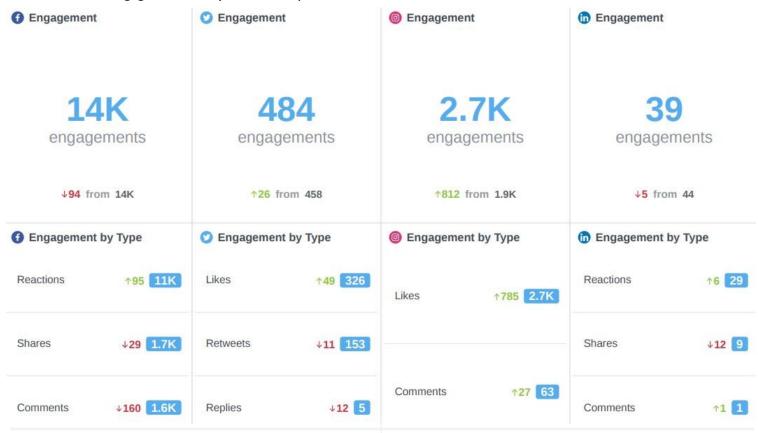
Rotary Recycling Centre

#### Coming next quarter

Rotary Park Digital Sign



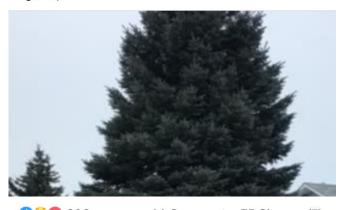
#### Engagement Analytics as compared to Q3 2019



### Reaction Analytics

The top Reaction Post (meaning likes, loves, etc.) last quarter on both Facebook and Twitter was the hauling of the Christmas tree to the center of Main Street. It was also the second most liked post on Instagram.

Look what made it's way downtown this morning! Special thanks to Northwell Oilfield Hauling for moving the 3300 lb tree from Heritage Court to the center of Main Street. Our Facilities team is working hard to make sure the tree is in perfect shape for Christmas Light Up!





### Video View Analytics



Were you at Light Up last night? What a magical night!



| 21,004         | 4,162       | Daniel Daniel      |
|----------------|-------------|--------------------|
| People Reached | Engagements | Boost Post         |
| ♠ 295          | 40.0        | Comments 188 Share |

The Christmas Light Up video on Facebook garnered 12,144 views by our residents surpassing last quarter's top video by more than 5000 views.

The video was also the second most liked post of this past quarter, with just 11 fewer likes.



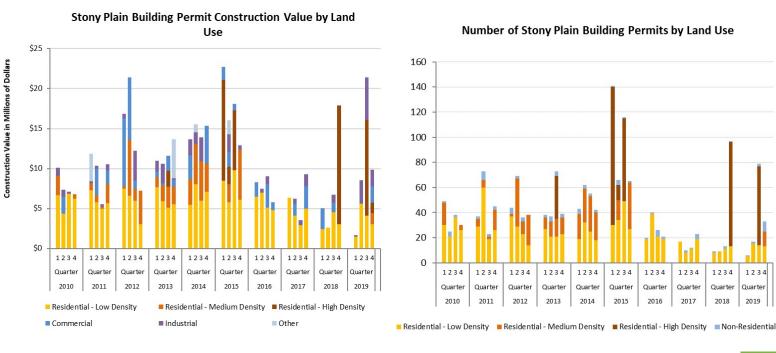
### Planning & Infrastructure

#### 2019 Fourth Quarter Permit Statistics

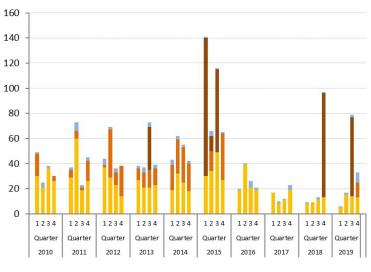
- Fourth quarter residential construction in 2019 comprised a total of 25 housing starts 7 detached dwelling units, 6 semi-detached dwelling units, and 12 medium density dwelling units. Their estimated value was about \$5.7 million.
- In the fourth quarter of 2019, five commercial permits were issued with an estimated value of \$2 million, and three industrial permits were issued with an estimated value of \$2 million. No 'other' permits were issued in this quarter.

#### 2019 Year-end Permit Statistics

- Overall, residential construction in 2019 comprised a total of 122 housing starts 25 detached dwelling units, 22 semi-detached dwelling units, 12 medium density dwelling units, and 63 high density dwelling units. Their estimated value was about \$28.9 million.
- In 2019, there were 6 commercial permits issued with an estimated value of \$2.2 million, and 7 industrial permits issued with an estimated value of \$10.2 million. No 'other' permits were issued.



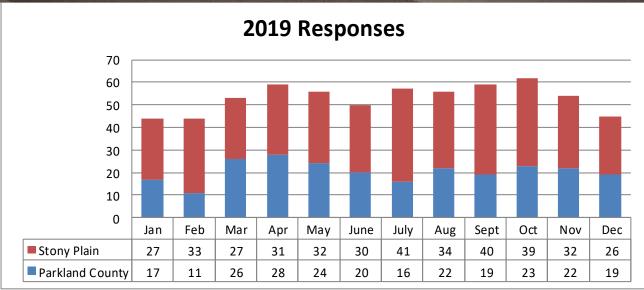
## Number of Stony Plain Building Permits by Land Use

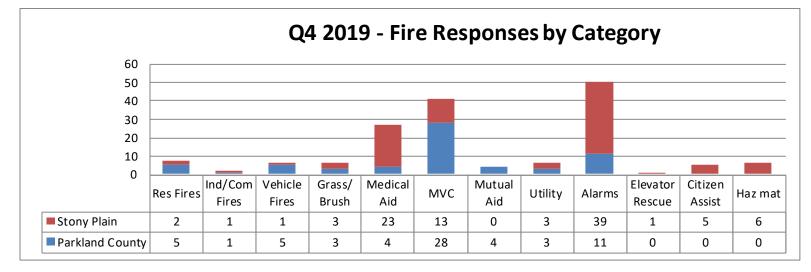




Stony Plain Fire Department







### **Highlights from the 4th Quarter include:**

### **October**

- SPFD participated in Fire Chief For A Day program. Two youths from Stony Plain schools attended the hall for the day to be Fire Chief. Youth from High Park and Forest Green School were picked up and brought from the station. The Chief's day consisted of a tour of Town facilities, hall tasks, training drills and lunch of their choice at the station. The day wrapped up by washing the Chief's vehicle. They were dropped off back at school so they could catch their bus home with some SPFD gifts and a plaque to remember their day and many stories to tell.
- SPFD was approached by West Edmonton Mall looking for some old firefighting hose. Hose that was out of service and to be discarded is now part of their fish and turtle display. SPFD will be recognized for the donation with a plaque on the new display. Instead of contributing to the landfill, a legacy was created. We are always willing to help where we can.
- The Town of Stony Plain's Pre-Emptive Traffic Light System was put in service. To increase safety during emergency responses, the Opti-com GPS traffic light system was installed on all traffic lights within the Town and on all SPFD apparatus. This will allow apparatus to automatically change lights to green before arrival, increasing safety for motorists and responders. This system is in place in Spruce Grove and will be programmed to allow either Department a safer response in the Town or City.

### November

- SPFD Members attended the Remembrance Day Ceremony and laid a wreath at Heritage Park. SPFD has been very proud to be a part of the annual event for many years.
- The annual SPFD Christmas Party was held and members were proud to make a large donation to the Kinsmen Christmas Hamper Program, to help the less fortunate in our Community.

### **December**

- SPFD Members attended Stony Plain Council to receive 5, 10 & 20 year service awards from the Town and 12, 22 & 32 year Province of Alberta. Coffee Shop Information Officer Jimmy Schoepp received his ASEM medal from Mayor Choy. Jim is the first non-front line member to receive this honor.
- Over 30 SPFD Firefighters participated in a curling funspiel to mark the end of the 2019 Training Year. The new Jimmy Schoepp Fellowship Trophy was unveiled at this event for a annual competition between Platoons, for training attendance and other team building events through out the year.
- 2019 will go down in SPFD history as the busiest year on record. The Department attended 639 responses this year (558 in 2018). SPFD remains one of the busiest composite Fire Departments in the Province of Alberta.





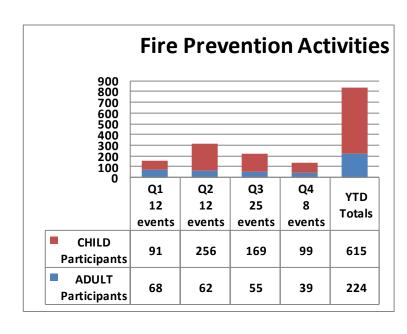






First Annual Curling Fellowship Night

Ice Rescue Training





Red Apple - Stuff A Cruiser event held to raise funds and collect donations for the Kinsmen Christmas Hamper Program. Almost \$5000 was collected this day. All donations to help the less fortunate in our Community.

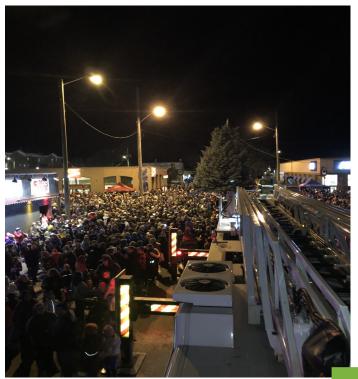




RDC/ Ice Rescue training

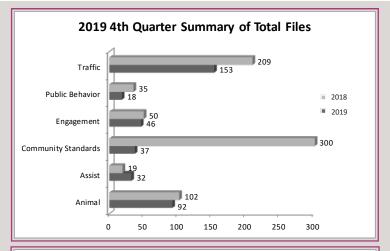
Take your Child to Work Day. Children of Town staff toured the fire station

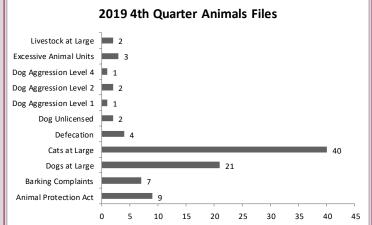


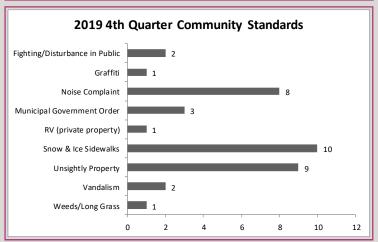


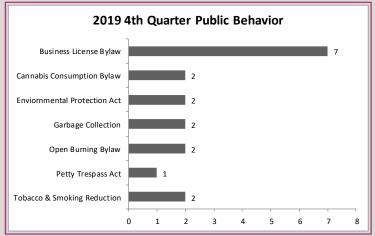
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### **Stony Plain Enforcement Services**











#### **Bylaw Enforcement**

In the 4th quarter of 2019 Stony Plain Peace Officers responded to 378 incidents. Of those incidents 46 of those were proactively generated by the Officer, including 22 Toys for Tickets files. The 3 most frequent incidents this quarter were:

- 1. Parking Complaints (94 Incidents)
- 2. Cats at large (40 Incidents)
- 3. Dogs at large (21 Incidents)

In 2019 Peace Officers responded to 2,366 incidents.(2,024 in 2018) 535 of those were proactively generated by the Officer prior to a complaint

being received. The most frequent incidents for 2019 were:

- 1. Parking complaints (547 Incidents)
- 2. Snow & Ice on sidewalks (305 Incidents)
- 3. Dogs at large (176 Incidents)



Stray cat impounded from Stony Plain



#### **Provincial Statutes Enforcement**

In the 4th quarter of 2019 Community Peace Officers issued 297 violations and 140 warnings. The offences which generated the most fines issued this quarter were for:

- 1. Distracted Driving (81 Violations)
- 2. Speeding (41 Violations)
- 3. Occupant Restraints (28 Violations)

Officers conducted 4 laser speed enforcement operations, a stop sign operation and 2 roadside inspection operations.

In 2019 Peace Officers issued a total of 983 Violations and 596 Warnings. The most frequently observed offences were:

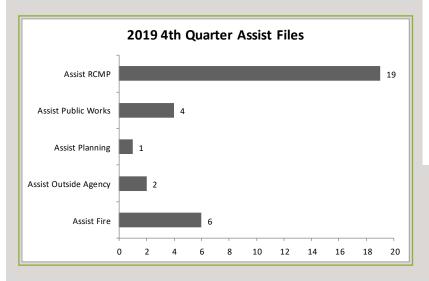
- 1. Distracted Driving (264 Violations)
- 2. Speeding (113 Violations)
- 3. Occupant Restraints (96 Violations)

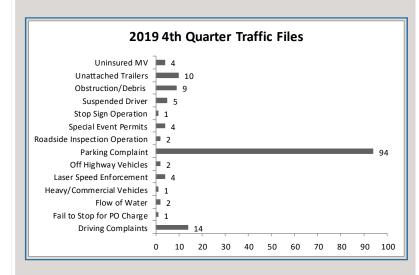


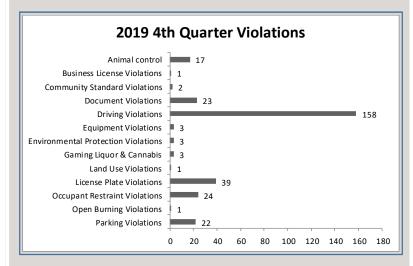
#### **Agency Collaboration**

In order to provide exceptional service to our residents, Peace Officers collaborate with other agencies and other departments often:

- Peace Officers and Public Works staff worked together on 4 matters.
- The Planning Department and the Peace Officers worked on 1 file together.
- Stony Plain Peace Officers attended 8 Joint Force Operation including Tri-Regional Candy Cane Check-stop events and a Vehicle Equipment Regulations Enforcement Operation with the RCMP, Sheriffs, and the Spruce Grove Peace Officers.
- Stony Plain and Parkland County Peace Officers utilized the Memorandum of Understanding to stop 2 vehicles in the respective areas for traffic violations observed in the course of their duties. This agreement stopped a speeding vehicle and removed an uninsured vehicle from the road.
- Stony Plain Peace Officers executed a warrant in our area for another agency.
- Peace Officers assisted the RCMP with found property, vehicle collisions, traffic control required for public safety, request for patrols and assisted with the Grand Opening of the new RCMP detachment.
- Stony Plain Fire requested the Peace Officers assistance for matters such as traffic control for structure fires, a motor vehicle collision, open burning complaints and a fuel spill.









MADD Red Ribbon Campaign



#### **Community Service**

With a relatively mild start to winter, Stony Plain Peace Officers took advantage of the weather to be out in the community:

- Peace Officers conducted 15 Foot Patrols.
- Taught crosswalk safety with a Spruce Grove Peace Officer in the City of Spruce Grove after being requested to by others who have received our presentation.
- Completed 6 ridealongs for students or those aspiring for a career in law enforcement.
- Attended a local school to be interviewed by students for their completion of a school project.
- Sang Christmas carols with MyPath Program students.
- Toys for Tickets launched again this quarter. Officers issued 22 violations with the Toys for Tickets payment option. However, this program also obtained donations without a violation. Staff also assisted with building the Kinsmen Christmas Hampers and assisted with delivery of the Toys.
- Peace Officers were present at the Mini Monster Bash and their photo booth was again a feature attraction.
- Attended the annual MADD Red Ribbon Campaign Launch.
- Attended Family Fest and provided traffic control at the end of the event.

Community Peace Officers continued ongoing training and development this quarter attending:

- Interviewing Techniques Training
- First Aid Training
- Alberta Municipal Enforcement Association fall training

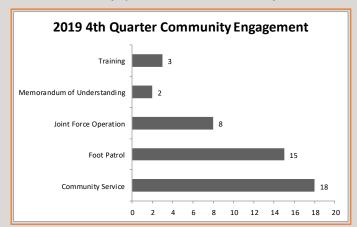


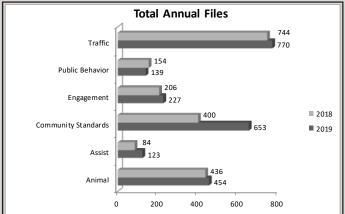


Mini Monster Bash Photo Booth



Cross Walk Safety Presentation with S.G. Enforcement









### Community Programs and Services



### Student Exchange from Shikaoi

From October 4 to 15, fifty-six (56) students and ten (10) chaperones travelled from Shikaoi, Japan as part of the annual Student Exchange Program. The delegation had the opportunity to visit many local Stony Plain facilities while being hosted by families from the Tri-Municipal Region.



### Special Events & Tours

- Cultural Showcase & Banquet
- Stony Plain & Parkland Pionéer Museum
- Stony Plain Mural Tour
- Family Halloween Party
- Council & Chaperone
- Curling at Westridge Curling Club
- Skating at Glenn Hall Arena Telus World of Science



### School Visits

- Memorial Composite High School
- St. Matthew's School



### Overnight Trip

The students and chaperones from Shikaoi travelled to Jasper to experience the Canadian Rockies. This is an annual experience for the student exchange group.





Student Exchange from Shikaoi **HandiBus** 

Christmas Light Up

Mini Monster Bash

Family Fest

Adult Ballroom Dance

Accessible Transportation Service

Community Partners



#### Coming next quarter

Accessible Transportation Service Spring Registration Fair Spring/Summer Leisure Guide Adult Ballroom Dance

# **HandiBus**



**12 New Clients** 

In addition to regularly scheduled medical appointments, the HandiBus Program offered the following group trips to our clients this quarter:

TransAlta Tri Leisure Centre, Westland Market Mall, Queen Street Medical Centre, Premium Outlet Mall, Century Mile Racetrack & Casino, Adventures in Aging Seniors' Conference, Sunrise Plaza, West Edmonton Mall, Farm Fair International, Seniors Day (TLC), Walmart, Make it Show, Festival of Trees, Kingsway Mall, Southgate Mall and Candy Cane Lane.

1374

#### **BUS** Single Rider Trips **Group Trips OCTOBER OCTOBER** 79 23 **NOVEMBER NOVEMBER** 19 **DECEMBER** 74 DECEMBER 37 Mobility Aids Used Kilometers Travelled **Walkers** October 802 **Wheelchairs Attendants** & Canes October 6 44 4 **November** 530 31 2 **November December** 605 **December** 5 21

#### VAN Single Rider Trips Group Trips **OCTOBER** 207 **OCTOBER NOVEMBER** 233 **NOVEMBER DECEMBER** 187 **DECEMBER** Mobility Aids Used Kilometers Travelled **Walkers** October 2007 **Wheelchairs Attendants** & Canes October 12 83 12 **November** 1935 12 102 12 **November**



**December** 

14

### Accessible Transportation Service (Launches February 3, 2020)

7

81

At the end of the fourth quarter, the Town of Stony Plain and the City of Spruce Grove voted to combine the two accessible transportation services into one. The current HandiBus Program and the Specialized Transit Service will merge to establish the Accessible Transportation Service operated by the Town of Stony Plain.

December

The merging of the two local services will allow for an expanded accessible transportation program that will better serve the residents of both communities as well as designated areas of Parkland County.

### **Christmas Light Up**

#### Christmas Light Up Highlights

An estimated 2000 people packed the Streets of Downtown Stony Plain to witness and celebrate the annual lighting of the Town's Christmas Tree.

Santa and Mrs. Claus once again arrived via the Town's Ladder truck to help light the tree!





### Mini Monster Bash

Mini Monster Bash is a partnered event between the Town of Stony Plain and the City of Spruce Grove.

This year, the event had 2500 residents in attendance and was expanded to use both the Pavilion and Spruce Grove Hall at Heritage Park.

#### Event activities included:

- Craft stations
- Fish Pond with prizes
- Cooking Decorating Inflatable Games
- Little Kickers Game
- **Enforcement Services Booth**
- Magician and Puppet Show
- Photo Booth
- Reptile Station
- Gymnastics Station
- **Obstacle Course**
- Spooktacular Science Station
- Haunted House
- Stony Plain Youth Centre Station





### The 2019 Christmas Light Up Celebration included the following events and activities:

- Tree Lighting
- Santa & Mrs. Claus
- Photos with Santa
- Outdoor Fire Pits
- Letters to Santa
- Kinsmen BBO
- Coloring Contest
- Live DI
- Stony Plain Fire Services - Ladder Truck
- Loot Bags

### Treat & Treasure Hunt Activities/Treats

- Hot Chocolate
- Coffee
- Cookies, cupcakes, candy & Rice Krispie Squares
- Hot Apple Cider
- Tumbled Stones
- Popcorn
- Goody Bags
- **Face Painting**

### **Community Initiatives Grant Program**

| I. | Number of Groups Requesting Funding | 16       |
|----|-------------------------------------|----------|
| 2. | Number of Groups Funded             | П        |
| 3. | Total Funding Requested             | \$65,231 |
| 4. | Total Funding Allocated             | \$14,320 |

The community initiatives grant program continues to be popular with the event and festival organizers in our Community.

Once again, the bulk of the grant requests were received during the third quarter. This is in direct correlation with peak event and festival season.



### **Family Fest**

With an estimated attendance of 3500 people, Family Fest, the Town's New Years Eve celebration provided activities and live entertainment for the whole family.

Guests were asked to provide a non-perishable item for the Parkland Food Bank.



Events & **Activities** 

The following activities were featured at this year's event:

- Fireworks
- Horse & Wagon Rides
- Family Dance with live DI
- Light Dinner
- Sparkling Apple Cider
- Face Painting

- Photo Booth
- Skating
- Bonfires
- Popcorn
- Hot Chocolate
- Sledding



### **Community Partnerships**

Each event, program or service offered annually by the Town of Stony Plain received generous support from local businesses, residents, stakeholders and volunteers.

In addition to recognizing these sponsors on event specific print and digital advertising, the Town thanks with gratitude, the continued support of the Community for 2019.

### Fall Session I & II

The Adult Ballroom Dance program runs from September to June with two fall sessions occurring this quarter.

Partners learn how to Foxtrot, live, Waltz and Rumba throughout the 6-week long activity.







## **Facility Operations**





### Heritage Park

#### **BANQUET HALLS**

Combined, the Parkland and Spruce Grove Halls were booked for a total of 470 hours in Q4 This included 6 banquets, 8 conference bookings and three weddings.

#### **Did You Know:**

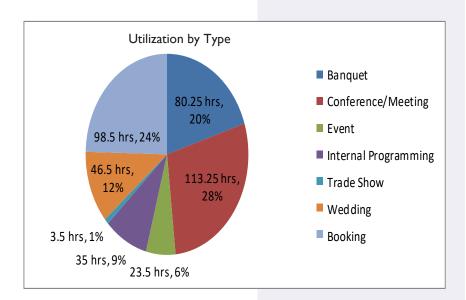
The Stony Plain Pavilion plays host to 14 annual large events every year including Mini Monster Bash, Rotary Run for Life, the Great White North Triathlon, and the Kinsmen Christmas Hampers just to name a few. The size of this facility has allowed the events to grow and flourish year after year.



#### Heritage Park

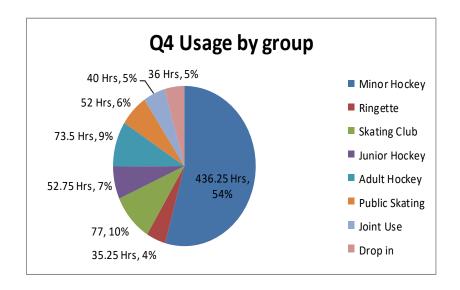
#### **PAVILION**

The Pavilion was booked for a total of 548 hours in Q4 compared to 517.5 hours in 2018. 2019 usage included the Federal Election, eight tradeshows, three large events (Mini Monster Bash, Remembrance Day and Family Fest), 2 banquets and 171 hours of Pickleball. The Pavilion again played host this year to the Kinsmen Hampers for 85 hours.





Q4 Ice utilization was a total of 802.75 total hours. 548.5 hours were at the Minor level. 88 hours of passive community use, (including adult drop in hockey, senior and staff skate and public skating), 40 hours of joint use and 126.25 hours adult use rounded out Q4.



| Groups         | 2017/2018 Usage | 2018/2019 Usage | 2019/2020 Bookings |
|----------------|-----------------|-----------------|--------------------|
|                |                 |                 |                    |
| Minor Hockey   | 873.5           | 848.75          | 951                |
| Ringette       | 64.75           | 62.5            | 119                |
| Skating Club   | 176             | 186             | 178.75             |
| Junior Hockey  | 97.25           | 116.5           | 130                |
| Adult Hockey   | 131.5           | 129.75          | 178.25             |
| Public Skating | 129.5           | 123             | 115                |
| Joint Use      | 101.5           | 152             | 65.25              |
| Drop in        | 51              | 45              | 55                 |

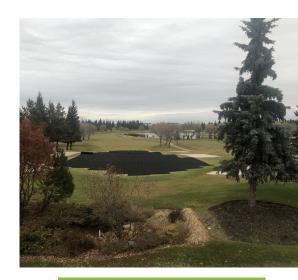
### **Facility Operations**

This crew completed 110 work orders this quarter, 22 of which were internal jobs. Development of a preventative maintenance program, repair of all Christmas decorations, rebuilding picnic tables and bleachers. This crew is also responsible for the inspection and maintenance of 25 playgrounds every month.



Our last day of golf course operation was Sunday, October 20th. This date allowed enough time for the maintenance team to winterize the golf course. Winterizing the course involved preparing the greens for a six month winter. Top-dressing of sand, new "EnkaMats" (designed to prevent ice accumulation) were placed on all the greens as well as semi-permeable tarps. There were no significant warm spells in November or December, so there is much more confidence that the greens will be in excellent shape in the spring when the tarps are removed.

Prior to course closure, the weather was slightly cooler and more wet than average, however, round counts for October are always very modest as closure dates have been as early as the 10th in previous years.



## Food & Beverage Update

Our Food and Beverage operation was busy with Holiday and Christmas parties and continued to market and promote for the golf course as well as the Heritage Pavilion as venues for future banquets and events in 2020 and beyond.





#### Winter Leagues

The Golf-In Simulator was re-installed and prep work on a Winter League to commence in January was completed.

Golf Course

The Sim saw a combination of member and non-member traffic during November and December using it for practice and entertainment.



### **Retail Sales**

Remaining merchandise was marketed for Christmas sales and year-end closeouts.



# Marketing and Promotions

This off-season has allowed us to strategize rates, fees and programming for 2020 now that we are confident in our course conditions being excellent moving forward.

Hole Signage sponsors, new business partner relationships will be much easier to attract and retain knowing that we have a full season of operation in front of us.



### Corporate Services - Financial Services

### \*Please note all financial information is in draft form until completion of the 2020 Audit

## Capital Projects

There are 44 municipal capital carryforward and replacement projects in progress for the 2019 fiscal year.

\$11,797,024 has been spent of the budgeted \$29,017,675 (40.65%)

Of the 44 projects 18 are carried forward from 2018 or earlier. The RCMP Building, Downtown Library and Downtown Phase III represent 46.87% of the capital budget.

| Capital Projects                         | Budget        | Expenditures | <b>S</b> tatus     |
|--|---------------|--------------|--------------------|
| POOL LIFECYCLE UPGRADES/FILTER SYSTEM    | \$241,113     | \$135,981    | Carryforward       |
| HERITAGE PARK PHASE 3                    | \$258,502     | \$206,150    | Carryforward       |
| BRIARWOOD WAY                            | \$187,620     | \$102,916    | Carryforward       |
| GOLF COURSE STORM MGMT SYSTEM            | \$85,685      | \$85,319     | Complete           |
| HWY 779 SIDEWALKS                        | \$827,101     | \$9,853      | Carryforward       |
| TOWN OFFICE EXPANSION                    | \$283,932     | \$38,915     | Carryforward       |
| FIRE SERVICES TRAINING GROUNDS - PHASE I | \$100,000     |              | Carryforward       |
| BOUNDARY ROAD                            | \$653,949     | \$542,906    | Carryforward       |
| RCMP FACILITY                            | \$3,437,158   | \$1,871,986  | Carryforward       |
| FIREHALL VENTILATION                     | \$67,832      | \$57,636     | Complete           |
| LIBRARY                                  | \$3,560,667   |              | Carryforward       |
| BURIAL OF POWERLINES                     | \$335,874     | \$335,874    | Complete           |
| SIGNAGE STRATEGY - PHASE I               | \$90,880      | \$61,923     | Complete           |
| UPGRADES TO OFFLEASH PARK                | \$18,830      | \$15,302     | Complete           |
| TRAFFIC MONITORS                         | \$20,000      | \$12,925     | Complete           |
| 2018 SIP                                 | \$470,182     | \$478,652    | Complete           |
| DOWNTOWN PHASE 2                         | \$2,378,347   | \$1,520,355  | Complete           |
| PW BUILDING DESIGN                       | \$115,000     | -            | Carryforward       |
| JP II ROAD/INFASTRUCTURE                 | \$525,000     | \$465,513    | Carryforward       |
| OLD TOWN NORTH STORM WATER               | \$450,000     |              | Carryforward       |
| UMBACH STORM                             | \$125,000     |              | Carryforward       |
| FIRE ENGINE 3-1 REPLACEMENT              | \$930,000     |              | Carryforward       |
| NEW SCHOOL INFRASTRUCTURE                | \$3,500,000   | \$1,070,552  | Carryforward       |
| SIGNAGE STRATEGY PHASE 2                 | \$168,200     |              | Carryforward       |
| PARKING LOT 4906 50 AVE                  | \$66,000      |              | Complete           |
| REC CENTRE DESIGN                        | \$500,000     |              | Carryforward       |
| DOWNTOWN PHASE 3                         | \$6,601,500   |              | Carryforward       |
| CEMETARY PHASE 3B                        | \$2,000,000   |              | Carryforward       |
| PRE-EMPTIVE TRAFFIC LIGHTS               | \$200,000     |              | Complete           |
| 2019 FACILITY LIFECYCLE                  | \$90,000      |              | Partially Complete |
| 2019 PARKS & OUTDOOR REC UPGRADES        | \$60,000      |              | Complete           |
| 2019 VEHICLE PURCHASES                   | \$315,000     |              | Partially Complete |
| 2019 EQUIPMENT REPLACEMENT               | \$354,303     |              | Partially Complete |
|  | \$ 29,017,675 |              |                    |
|  |               |              |                    |

## 2019 Corporate Plan Initiatives

| Initiative | Fire Dept. Master Plan Renewal |
|------------|--------------------------------|
| % Spent    | 76.34%                         |
| Budget     | \$70,000                       |

| Initiative | Municipal Development Standards<br>Update |
|------------|---|
| % Spent    | 21.06%                                    |
| Budget     | \$75,000                                  |

| Initiative | Downtown Redev. Phase III & IV |
|------------|--------------------------------|
| % Spent    | 36.66%                         |
| Budget     | \$9,527,310                    |

| Initiative | Signage Strategy Phase II |
|------------|---------------------------|
| % Spent    | 87.87%                    |
| Budget     | \$168,200                 |

| Initiative | Community Rec Centre Design |
|------------|-----------------------------|
| % Spent    | 0%                          |
| Budget     | \$500,000                   |

| Initiative | Cemetery    |  |  |
|------------|-------------|--|--|
| % Spent    | 0%          |  |  |
| Budget     | \$2,000,000 |  |  |

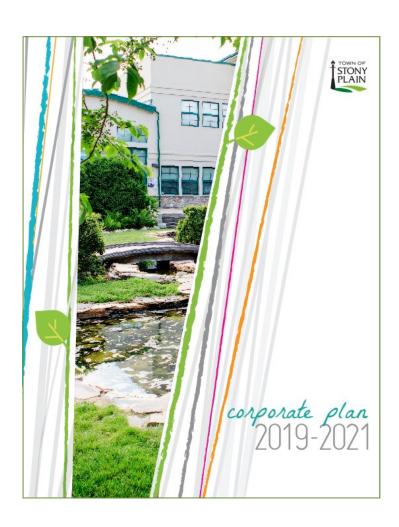
| Initiative | Stony Central School Servicing |
|------------|--------------------------------|
| % Spent    | 30.58%                         |
| Budget     | \$3,500,000                    |

| Initiative | South Park Drive Extension |  |  |
|------------|----------------------------|--|--|
| % Spent    | 41.61%                     |  |  |
| Budget     | \$75,000                   |  |  |

| Initiative | Municipal Development Plan Update |  |  |  |
|------------|-----------------------------------|--|--|--|
| % Spent    | 75.87%                            |  |  |  |
| Budget     | \$105,000                         |  |  |  |

| Initiative | Pre-Emptive Traffic Light System |  |  |
|------------|----------------------------------|--|--|
| % Spent    | 100%                             |  |  |
| Budget     | \$200,000                        |  |  |

| Initiative | Old Town North Storm Water Mgmt |  |  |
|------------|---------------------------------|--|--|
| % Spent    | 13.18%                          |  |  |
| Budget     | \$450,000                       |  |  |





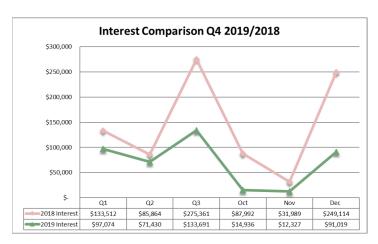
| Operating Initiatives and Projects |           |              |              |  |
|------------------------------------|-----------|--------------|--------------|--|
|                                    | Budget    | Expenditures | Status       |  |
| General Government                 |           |              |              |  |
| Audio Visual Council Chambers      | \$21,777  | \$35,646     | Complete     |  |
| Office of the CAO                  |           |              |              |  |
| Cultural Public Art                | \$67,250  | \$75,400     | Complete     |  |
| Corporate Services                 |           |              |              |  |
| Performance Measurements           | \$20,000  | -            | Carryforward |  |
| Bellamy Implementation             | \$44,000  | \$14,688     | Carryforward |  |
| OnBase Implementation              | \$35,000  | -            | Carryforward |  |
| Planning & Infrastructure          |           |              |              |  |
| Cemetery Study                     | \$99,643  | \$52,399     | Carryforward |  |
| Areas of Transition / Old Town     | \$168,100 | \$133,617    | Carryforward |  |
| Urban Forestry                     | \$40,000  | -            | Carryforward |  |
| Community & Protective Services    |           |              |              |  |
| Community Engagement Recreation    | \$87,844  | \$55,348     | Carryforward |  |
| Trails Master Plan                 | \$50,000  | \$26,165     | Carryforward |  |
| Firefighter Equipment              | \$55,000  | \$54,960     | Complete     |  |
|                                    | \$688,614 | \$448,223    |              |  |

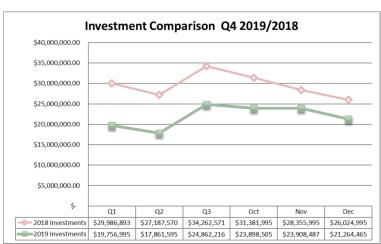
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#### Investments

The Town is maintaining an investment portfolio that is a mixture of long term and short term maturities; permitting the Town to earn a rate of return while ensuring adequate cash flow, as per Policy C-FS-025, Cash Management & Investments. The Town has \$21,264,465 in investments as of December 30, 2019. \$1,000,000 is invested in short term investments at local financial institutions, and the value of the portfolio with the investment firm is \$16,070,349 (market value). The portfolio is a mixture of cash and cash equivalents, fixed income (bonds rated A to AAA) and short to medium term investments. Administration continues to monitor cash and investments to maximize the Town's return while still maintaining an available cash flow.

Investments decreased over Q4 as funds were deployed for use in capital projects.

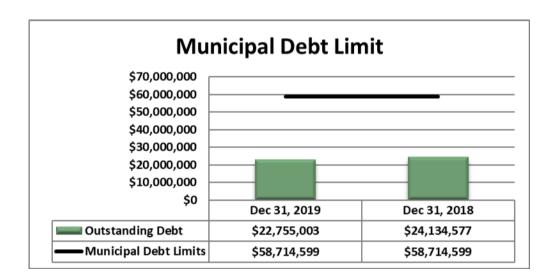




Overall 2019 followed a similar cycle of investment interest, however was lower due to the smaller investment portfolio. As the composition of the portfolio changes, this can have a significant impact of the timing of interest received.



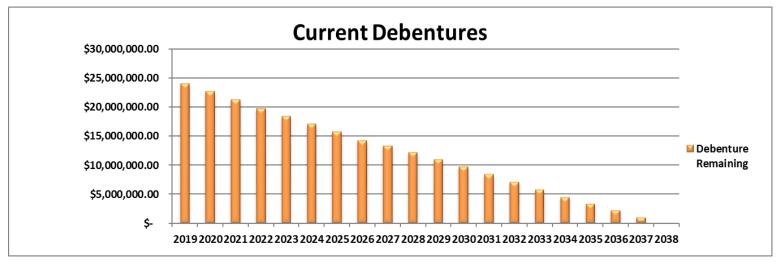
The Town of Stony Plain's Debt Management Policy C-FS-002, outlines the types of debt and financing the Town may undertake. Under the Municipal Government Act, Alberta Regulation 255/2000, the debt limit for the Town is calculated at 1.5 times its revenue, and the debt service limit is calculated at 0.25 times such revenue. The Policy stipulates that the Town will adhere to the debt limit set by the MGA. The Town Manager or designate shall report quarterly to council regarding the Town's compliance with this policy. The current debt outstanding as of December 31st, 2019 is \$22,755,003. The outstanding debt is 38.76% of the legislated debt limit.

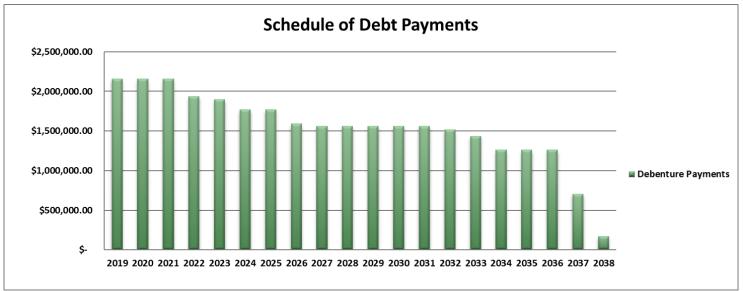


| DEBT LIMIT                   | Dec 31, 2019     | Dec 31, 2018     |
|------------------------------|------------------|------------------|
| Municipal Debt Limits        | \$<br>58,714,599 | \$<br>58,714,599 |
|                              |                  |                  |
| Outstanding Debt             | \$<br>22,755,003 | \$<br>24,134,577 |
| Total Debt Limits available  | \$<br>35,959,596 | \$<br>34,580,022 |
| Municipal Debt Service Limit | \$<br>9,785,767  | \$<br>9,785,767  |
| Current Debt Service Level   | \$<br>2,159,321  | \$<br>1,986,444  |
| Service on Debt Limit        |                  |                  |
| Available                    | \$<br>7,626,445  | \$<br>7,799,323  |

The remaining debt limit available is \$35,959,596 (61.24%).







#### Conclusion

The Town of Stony Plain maintains a stable financial position. The Town continues to draw on reserve balances, grants and debt to fund capital projects for the benefit of the community.

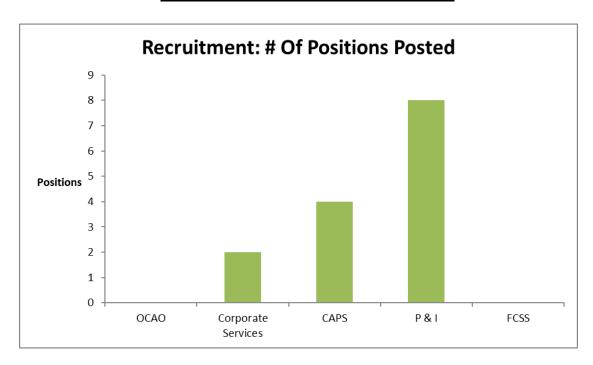


**Human Resources** 



### Training Delivered

| Name of Course                    | # of<br>Attendees |
|-----------------------------------|-------------------|
| Standard First Aid                | 17                |
| Emergency First Aid               | 2                 |
| Contractor Management             | 2                 |
| Incident Investigation Workshop   | 1                 |
| Backhoe Operator Course           | 4                 |
| Health and Safety Rep orientation | 1                 |

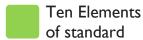




The Town of Stony Plain's 2019 external safety audit was done over October, with auditors from the County of Vermilion River conducting the audit. The scope of this yearly audit was to assess the Town's Health and Safety Management System and to ensure that we are continuing to meet the Certificate of Recognition (CoR) program requirements as set out by Alberta Partnerships.

The past two years of audits had been marked by significant changes to the Alberta Occupational Health and Safety Act, Regulation and Code and our scores of 78% in both 2017 and 2018 were a reflection of this change. After another year of efforts to adapt to these changes and improve our Health and Safety Management System, the Town achieved a final score of 90% on the 2019 audit, the second-highest score to be achieved since the Town began participating in the CoR program.

Significant gains were made this year in the areas of Management Leadership and Organizational Commitment, and Joint Worksite Health and Safety Committees with increases of 23% and 25% respectively in score. Solid improvements were seen throughout the remainder of the elements except for Incident Investigation which remained relatively flat year to year, and System Administration which saw a modest drop but still achieved a score of 90%.

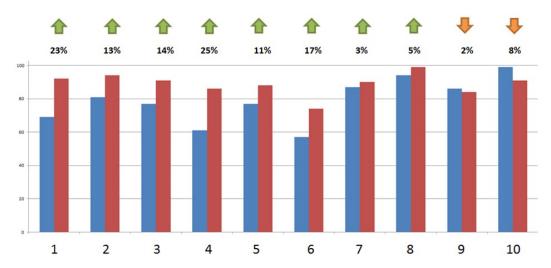


- 1. Management Leadership and Organizational Commitment
- 2. Hazard Assessment
- 3. Hazard Control
- 4. Joint Worksite Health and Safety Committees
- 5. Qualifications, Orientation and Training
- 6. Other Parties at or in the Vicinity of the Work Site
- 7. Inspections
- 8. Emergency Response
- 9. Incident Investigation
- 10. System Administration



In summary, the Town's Health and Safety Management System continues to serve as an effective deterrent to workplace injury and illness. Our audit result of 90% allows us to maintain our CoR certification for another three years, in turn resulting in decreased WCB premiums for the organization. This also serves as a signal to current and prospective employees that the Town takes a significant interest in the health and safety of everyone employed within the organization.

### 2019 AUDIT BY ELEMENT





Legislative Services

